

St Teresa of Calcutta Catholic Academy Trust

School Onboarding Handbook

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INTRODUCTION

Our Trust Mission is simple: it is to make Christ known and ensure we are making lives better for our communities, our children and young people and all of our stakeholders. It is only by working together with a consistent and relentless approach that we can deliver on this mission.

Our onboarding strategy identifies how we will work with individual schools to ensure joining the St Teresa of Calcutta Catholic Academy Trust is a seamless process that is legally compliant, operationally efficient and allows schools to benefit from the services the Trust provides as quickly as possible. It aims to provide clarity around expectations during each stage of the process and keep key stakeholders informed about what needs to happen when.

THE ONBOARDING PROCESS

The onboarding process has been split into 3 distinct phases; where phase 2a and 2b run parallel to each other:

1. Phase 1: Diocesan and School Approval

2. Phase 2a: DfE Project Planning

3. Phase 2b: Trust Onboarding

This handbook is intended to inform stakeholders of the steps that will need to take place during each phase and give them the information they need to contact the relevant functions with any questions they may have. Each phase has both a summary and flowchart to explain the process from start to finish.

PHASE 1 DIOCESAN AND SCHOOL LEVEL APPROVAL SUMMARY

Diocesan officers have provided initial areas of focus for due diligence, this is available on the Salford Diocesan website as part of the academy's strategy. Alongside this, STOC CAT will follow a number of due diligence steps.

Due diligence begins at the point a school receives a stage 1 notification from the Diocesan Department for Education. This is a two-way process. The following steps are taken;

	A) Diocesan Approval Process	
Area	Who this will involve and what it may look like.	Who is responsible for this?
1.Initial meetings	The CSEL will likely seek to meet the Headteacher once a Stage 1 notification has been received. This first conversation is to set the scene, and then clarify the next steps. This may result in a meeting with some or all Governors to begin to clarify what then needs to be done. These meetings then allow STOC staff to complete due diligence within their areas of expertise, and this is done with the Headteacher and other school	At the point STOC is made aware of a Stage 1 Application notification, the CSEL will contact the Headteacher.
2.School	leaders. At the point a school receives a stage 1 notification	This is the responsibility
Consultation	they are duty bound to carry out a consultation with stake holders. This should include; parents/carers of pupils at the school for secondary, parents/carers of pupils in years 5 and 6 of any primary schools in the area for primary, parents/carers of pupils offered a place at the school for the next academic year staff working at the school and any staff due to be employed at the school from the next academic year for secondary, pupils at the school other local Catholic schools other local schools local clergy the Local Authority the CAT we are proposing to join	of the Governing Body. The CSEL will be able to advise on how this process can be managed.
	or surveys. This must be completed prior to completing a Diocesan Stage 2 application. The Stage 2 form needs	

	to be approved by Diocesan Trustees and makes plain how this must be done. It is important that staff are involved and aware of this consultation process.	
3.Key Information Gathering	After a Stage 1 notification has been received, the STOC senior leadership group will work with the Headteacher to gather appropriate school information. STOC will seek data for the following areas; Pupil Numbers and Forecasts Staff Employment details Financial Information and data School Estate data School current and historic standards data School contracts and SLA's School Leases School Digital and ICT data School Asset list School Supplier list This process may involve desktop exercises and site visits. All of these will be arranged in conjunction with school leaders.	This is the responsibility of STOC Leaders, but there will need to be meetings facilitated by school leaders to allow this process to be carried out.
4.Key Information Review	STOC Leaders will review all school information together. This will generate a next steps document which will be shared with school leaders.	Once this process has been completed the CSEL will provide a short key information summary.
5. Governors Meeting	A Full Governing Body meeting takes place to approve a Diocesan Stage 2 application to join STOC. Following this, a Diocesan Stage 2 application form needs to be completed by the Headteacher and Chair of Governors.	The school is responsible for leading this meeting. The Chair of Governors is responsible for submitting the Diocesan Stage 2 Application form to Salford Diocese.
6.Trustee meeting and approval	When the Stage 2 application form has been sent to the Diocesan Office for Education, the request to convert will be discussed at the next Diocesan Trustees meeting.	The school will be informed once the Trustees have/have not given their approval.

B) DfE Approval Process			
Area	Who this will involve and what it may look like.	Who is responsible for this?	
1.DFE Converter Application form	For schools that have received Diocesan Trustee Approval, they must complete the DFE convertor application form. The link to this is here; https://apply-convert-academy.service.gov.uk/ It is suggested that school begin to complete this form as part of the Stage 2 Diocesan process, but only send the form once Trustees have given approval.	This form must be filled in by the school, with the support of STOC leaders. Schools will need to have their DFE sign in and email address in order to access this service. The Chair of Governors must also have a DfE sign-in in order to submit the form.	
	C) Advisory Board Approval Process		
Area	Who this will involve and what it may look like.	Who is responsible for this?	
 Advisory Board discussion 	At the point a school submits the DFE Converter application form, it will be shared with the appropriate DfE region.	STOC Leaders will be the first point of contact during this process.	
	At this point the regional link will then contact the Trust Leader to ask for relevant information about the school and the Trust's capacity to ensure it continues to improve.		
	The Advisory Board process can take a number of months.		
2. Advisory Board approval	At the point the Advisory Board approves an application they will let the Trust and school leaders know.	STOC and School Leaders will begin the process of formal conversion together.	
	It is at this point that the school contacts Brown Jacobson to inform them they wish to engage them as part of the conversion process.	together.	
	A DFE project manager is then appointed and the mechanics of the conversion process then begin. This includes;		
	TUPE consultationsLand Registry		
3. Conversion date	As part of the project plan a conversion date will be agreed upon.	School Leaders/STOC Leaders/DFE project lead.	
	The then becomes of the focus of the monthly project meetings that will take place.	icaa.	

4. Trust Onboarding Briefing	A meeting takes place with school Headteachers, the CSEL and the Trust Senior Leadership Group to discuss STOCS overarching mission and the Trust Onboarding process.	Trust Leaders.	
	During this meeting Headteachers will be provided with the Trust Onboarding Contact information for each function (Appendix C) and will also be given an overview of the requirements of onboarding in each area.		
	Headteachers will be asked to name the School lead contact for each area of the onboarding process.		

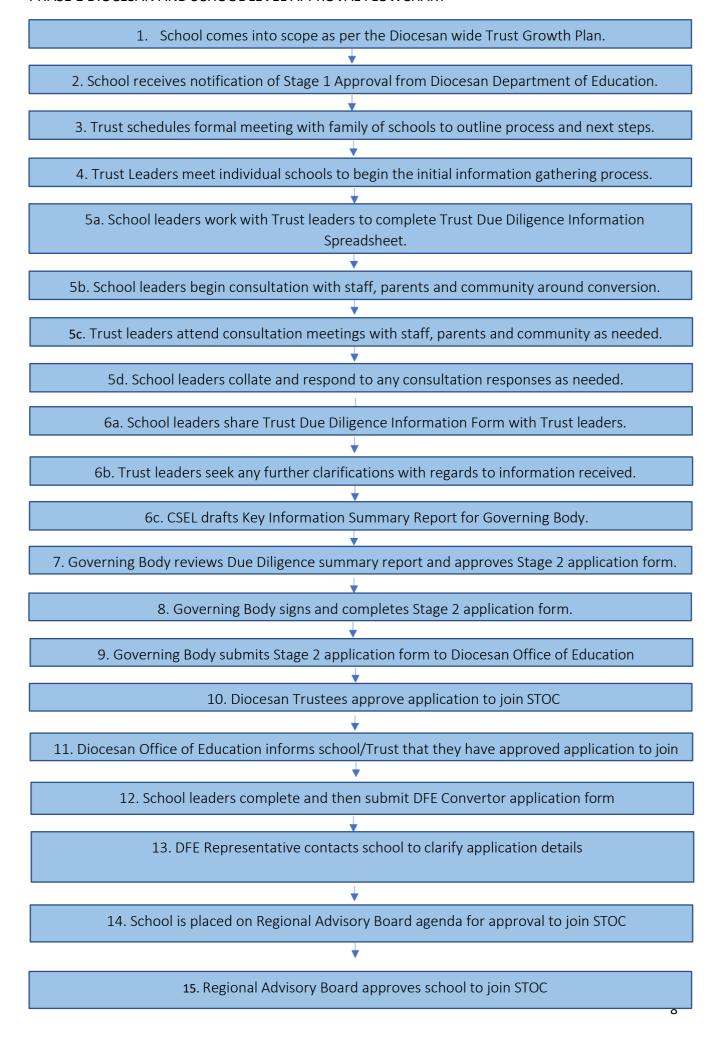
Timelines

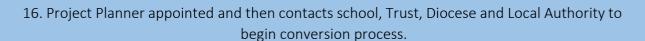
The table below gives indicative timescales so that all stakeholders can understand the process. There is no flexibility with DFE dates. As can be seen, there is a two-month lag between completing a converter form, and then having the school appear on an advisory board agenda.

These dates are marginally different for the 2022/23 academic year, but the principles here will remain the same.

Diocesan Trustees will likely begin meeting more regularly to support this process.

Stage 2 consent application submitted to diocese	Stage 2 Consent considered at Trustees Schools Committee	Deadline for voluntary converter application to DfE	Agenda published on Gov.uk	Advisory Board Meeting	Earliest conversion date
6 September	15 September	1 October	26 November	16 December	1 May
		11 November	6 January	27 January	1 June
3 November	9 November	10 December	4 February	24 February	1 July
		7 January	4 March	24 March	1 Sept/Oct
28 December	11 January	4 February	2 April	21 April	1 October
		4 March	30 April	19 May	1 November
22 February	8 March	6 April	28 May	16 June	1 December
		3 May	28 June	14 July	1 Jan/1 Feb
		No August Advis	ory Board meeting		
27 April	10 May	29 June	24 August	14 September	1 March
		11 August	29 September	20 October	1 April/1 May
22 June	5 July	1 September	27 October	17 November	1 June







18. Trust Onboarding Briefing held

PHASE 2A DFE PROJECT PLANNING SUMMARY

Following completion of the approval process, the project planning phase begins. This is detailed below.

This guidance should be read alongside the Phase 2A Flow Chart.

A) DFE Project Planning			
Area	Who this will involve and what it may look like.	Who is responsible for this?	
1.First meeting	This meeting will be scheduled by a DFE Project Lead. They will invite the following stakeholders to attend the first meeting; a) School Headteacher, other school leaders and Chair of Governors.	DFE Project Lead will arrange and collate the information and check list.	
	b) Representative from the Local Authority.c) Representative from the Trust.d) Representative from the Salford Diocese	Post meeting the DFE Project Lead will share updated check list and action points.	
	The meeting will cover the following areas;		
	 a) Proposed conversion date b) School Name c) 25K Conversion grant is paid to Trust to manage legal costs d) Cross jurisdiction working around TUPE/Lan Survey e) Outline of conversion milestones within the project plan. f) Schedule of future conversion meetings. 		
	At the end of the meeting further meetings will likely be scheduled.		
2.Subsequent meetings	These will take place at regular intervals to check on project progress.	DFE Project Lead. Stakeholders will complete conversion tasks between meetings.	

Area	Who this will involve and what it may look like.	Who is responsible for this?
1. Engagemen with Browne Jacobsen to commence legal process.	the advisory board, the school must approach Browne Jacobsen to act on their behalf. Below is suggested language for how the school can approach this. Good afternoon, I am contacting you on behalf of the Governing Body of XXXXXXXX, so we can engage you as part of our academy conversion to join the St Teresa of Calcutta Catholic Academy Trust in the Diocese of Salford. We held our first DFE project planning meeting today. We have provisionally agreed a conversion date of April 1st. I look forward to hearing from you	School Leader.
	This email should be sent to Vicki Hair <u>Vicki.Hair@brownejacobson.com</u>	
2. Browne Jacobson Meeting	An initial meeting will then take place which will cover the following; a) If the school is a voluntary convertor the requirement to schedule two additional Full Governing Body meetings to approve and sign legal documents. b) Property Matters; seek clarification on site, building work and any warranties for such work the school has in its possession. Outline the need for Church Supplemental Agreement (CSA) and potential Statutory Transfer Agreement (STA). c) Employment Matters; clarify the TUPE process and expectations and potential measures. All schools in STOC will use core CES policies. Make plain that staff who work on site as part of a service level agreement are not part of the TUPE process. Make clear that pension status will carry through into the Trust and there will be no detriments to staff pension status. d) Business Matters; clarify that STOC will have one bank account and clarify additional grant funding the school receives. e) Commercial Transfer Agreement; outline the requirement of the school create list of	This will be arranged by a representative from Browne Jacobson. CSA, STA documents will require some school input, but in the main are completed by solicitors with Trust and School Input. The key document that the school and Trust will work through together is the collective transfer agreement.

	contract/licenses/SLA/subscriptions and assets to be discussed with STOC as what will transfer over to the CAT. f) Timescales and next steps for the school.	
3. Browne Jacobson work areas.	Browne Jacobson will complete all documents in relation to; • Church Supplemental Agreement	CSA/STA completed by Brown Jacobson.
	 Statutory Transfer Agreement These documents will be shared with the DFE Project Lead as part of this process. 	
	Brown Jacobson will require the agreed collective transfer agreement around 6-7 weeks prior to the agreed conversion date.	
4. CTA Collation and	A meeting will be scheduled with the Trust central team, school Headteacher and Business Manager (or equivalent) to work through all elements of the	School to collate Trust and School to
Completion	Commercial Transfer Agreement.	share and then approve.
	C) TUPE Process	
Area	Who this will involve and what it may look like.	Who is responsible for this?
1.Timescale and Measures	The LA or HR provider will share with the Trust a potential TUPE timeline which will be in line with the targeted conversion dates.	LA or School HR Provider.
	The Trust will then confirm these dates and share in advance a further meeting for any potential measures that will be taken at the point of conversion.	Trust Leaders.
2. Initial meeting with Professional	A meeting will take place with LA/School HR Provider and Trust Leaders to discuss the TUPE process.	LA or School HR Provider.
Associations	This will allow professional associations context around any potential measures and opportunity to seek clarification around any potential areas.	
3. Meeting with Staff and TUPE consultation process	A meeting will take place with LA/School HR Provider, Trust Leaders, professional associations and school staff to discuss the TUPE process.	LA/ or School HR Provider.
	This will allow professional associations context around any potential measures and opportunity to seek clarification around any potential areas.	School Leaders to ensure staff can attend the meeting.
	Professional association representatives are welcome to attend onsite.	

4. TUPE Consultation	Staff are welcome to ask questions and make representations during the consultation period.	LA of School HR Provider.
period	The consultation period is normally 30 working days, but can vary based on local authority processes.	Trust Leaders.
5. End of TUPE	At the end of the consultation period staff will be	LA of School HR Provider.
Consultation	written to, and this will confirm the transfer to the new employer.	Trust Leaders.
6. Transfer of	Trust leaders with then work with the appropriate	School Leaders.
Staff information	bodies to ensure information is transferred in a timely manner prior to the conversion date.	Trust Leaders.

PHASE 2A DFE PROJECT PLANNING FLOWCHART

1a. DFE Project Planner is assigned and schedules meeting with school/trust/diocese/LA

1b. School contacts Browne Jacobsen to instruct them to act on their behalf during the conversion

1c. Initial DFE Project planning meeting takes places. This will cover (in summary);

- a) Proposed conversion date
 - b) School Name
- c) 25K Conversion grant is paid to Trust to manage legal costs
 - d) Cross jurisdiction working around TUPE/Land Survey
- e) Outline of conversion milestones within the project plan.
 - f) Schedule of future conversion meetings.
- 2. School leaders and Trust hold initial meeting with Brown Jacobson. This will cover (in summary);
- a) If the school is a voluntary convertor the requirement to schedule two additional Full Governing Body meetings to approve and sign legal documents.
- b) Property Matters; seek clarification on site, building work and any warranties for such work the school has in its possession. Outline the need for Church Supplemental Agreement (CSA) and potential Statutory Transfer Agreement (STA).
 - c) Employment Matters; clarify the TUPE process and expectations and potential measures. All schools in STOC will use core CES policies. Make plain that staff who work on site as part of a service level agreement are not part of the TUPE process. Make clear that pension status will carry through into the Trust and there will be no detriments to staff pension status.
 - d) Business Matters; clarify that STOC will have one bank account and clarify additional grant funding the school receives.
 - e) Commercial Transfer Agreement; outline the requirement of the school create list of contract/licenses/SLA/subscriptions and assets to be discussed with STOC as what will transfer over to the CAT.
 - f) Timescales and next steps for the school.

8. At an appropriate point prior to conversion there will be a meeting with Trust Leaders to provide exact clarity around the collective transfer agreement. This will be arranged by STOC staff

Following the initial CTA review meeting, the Trust onboarding phase begins. This is detailed below.

This guidance should be read alongside the Phase 2B Flow Chart and the onboarding checklists for each function as linked in the appendices.

	A) Trust Onbo	parding Process	
Element	Who this will involve and	what it may look like.	Who is responsible for this?
School Lead Contact Introductions	contact form and email this Relevant Trust Senior Leade		Headteachers.
	Chief Operating Officer	Areas of Responsibility	
	David Harrison-Chief Finance and Operating Officer	 Payroll Health & Safety Facilities & Estates Catering Finance Procurement 	
	Jenny Bonson-Chief Information Officer	 Technical IT Innovation Data and Insights Administration Governance HR 	
	Phil Smith-Chief Performance Officer	 School Improvement Safeguarding Attendance 	

		I
	Trust Senior Leaders liaise with these contacts to begin the Trust onboarding process.	
2. Cross Function Meetings Arranged	For those elements of onboarding that require input from more than one function area, joint function area meetings will be arranged by Trust Leaders - involving Headteachers and School Leads for the relevant functions. These will be calendared and shared in advance.	Trust Leaders.
3. Function areas	Each function area will work with the relevant school lead to complete pre-conversion onboarding using the	rust Leaders.

3. Function areas liaise with the school to onboard as per preconversion tasks in onboarding checklists	Each function area will work with the relevant school lead to complete pre-conversion onboarding using the checklists defined in the appendices section of the handbook.	Trust Leaders. School Leaders.
4. Pre-Conversion Briefing	A meeting takes place with school Headteachers and the Trust Senior Leadership Group approximately 4 weeks prior to conversion to confirm the conversion is progressing as expected.	Trust Leaders.
5. School Converts	The school officially becomes part of the St Teresa of Calcutta Catholic Academy Trust.	DfE.

6. Function areas liaise with the school to complete onboarding as per post conversion tasks in	Each function area will work with the relevant school lead to complete post-conversion onboarding using the checklists defined in the appendices section of the handbook.	Trust Leaders. School Leaders.
onboarding checklists 7. Post Conversion Briefing	A meeting takes place with school Headteachers and the Head of Innovation approximately 4-6 weeks following conversion to confirm the conversion is completed and ensure all Trust systems and processes are aligned. School Leaders will also be asked for feedback with regards to how they have found the conversation and given the opportunity to request additional support.	Head of Innovation
	B) Finance and Procurement Onboarding	
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	
Finance	Collect 3 years annual accounts.	Trust Leaders. School Leaders.
Finance	Collect previous 3 years external audit reports.	Trust Leaders. School Leaders.
Finance	Collect previous 2 years internal audit reports.	Trust Leaders. School Leaders.
Finance	Collect any other internal reports completed by LA or external partner (Rochdale do Finance Audits when a new HT takes up post).	Trust Leaders. School Leaders.
Finance	Collect the current year's budget.	Trust Leaders. School Leaders.
Finance	Collect 3-year projections.	Trust Leaders. School Leaders.
Finance	Collect the latest management accounts.	Trust Leaders. School Leaders.
Finance	Collect the latest full year forecast.	Trust Leaders. School Leaders.

Finance	Collect insurance policy details: All risks and staff	Trust Leaders.
	absence (if held).	School Leaders.
Finance	Collect information regarding any current claims.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding any potential claims.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding supplier contracts.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding LA SLA's.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding leases and lettings.	Trust Leaders.
		School Leaders.
Finance	Obtain PFI Awareness.	Trust Leaders.
		School Leaders.
Finance	Obtain GAG Letter.	Trust Leaders.
		School Leaders.
Finance	Collect any other funding commitment letters.	Trust Leaders.
		School Leaders.
Finance	Collect wrap around care details.	Trust Leaders.
		School Leaders.
Finance	Collect bank account details.	Trust Leaders.
		School Leaders.
Finance	Collect bank statements.	Trust Leaders.
		School Leaders.
		T
Finance	Collect bank reconciliations.	Trust Leaders.
		School Leaders.
Finance	Collect cashless arrangements.	Trust Leaders.
		School Leaders.
	Post Conversion	
Finance	Collect information regarding suppliers.	Trust Leaders.
		School Leaders.
		Jenoor Leauers.

Finance	Collect information regarding customers.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding on-going purchase	Trust Leaders.
	orders.	School Leaders.
Finance	Collect information regarding fixed assets.	Trust Leaders.
		School Leaders.
Finance	Collect information regarding capital commitments.	Trust Leaders.
		School Leaders.
Finance	Provide schools with Finance key dates.	Trust Leaders.
		School Leaders.
Finance	Provide schools with an External Audit briefing.	Trust Leaders.
		School Leaders.
	C) Governance Onboarding	
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	
Operations	Accurate list of governors received by Governance Professional.	School Leaders
Operations	All current Governors have read STOC Governance handbook.	Governors
Operations	Diocese writes to all current Governors to thank them for their service, and begin the process of	Diocese
	reconstitution.	
Operations	reconstitution. LGB Foundation Governors submit application forms and are approved by their Parish Priest.	LGB Foundation Governors
Operations	LGB Foundation Governors submit application forms	
	LGB Foundation Governors submit application forms	Governors
Operations Operations	LGB Foundation Governors submit application forms and are approved by their Parish Priest.	Governors Parish Priest
Operations	LGB Foundation Governors submit application forms and are approved by their Parish Priest. If possible current parent and staff Governors transfer	Governors Parish Priest Trust Leaders
	LGB Foundation Governors submit application forms and are approved by their Parish Priest. If possible current parent and staff Governors transfer over the LGB. Inaugural LGB meeting is scheduled within the first half term after conversion by STOC and Governance	Governors Parish Priest Trust Leaders Local Governors
Operations	LGB Foundation Governors submit application forms and are approved by their Parish Priest. If possible current parent and staff Governors transfer over the LGB. Inaugural LGB meeting is scheduled within the first	Governors Parish Priest Trust Leaders Local Governors Trust Leaders
Operations Operations	LGB Foundation Governors submit application forms and are approved by their Parish Priest. If possible current parent and staff Governors transfer over the LGB. Inaugural LGB meeting is scheduled within the first half term after conversion by STOC and Governance Manager provides coherent clerking. Review clerking arrangement SLA. Schedule of LGB meetings is put in place by STOC for	Governors Parish Priest Trust Leaders Local Governors Trust Leaders School Leaders
Operations Operations Operations	LGB Foundation Governors submit application forms and are approved by their Parish Priest. If possible current parent and staff Governors transfer over the LGB. Inaugural LGB meeting is scheduled within the first half term after conversion by STOC and Governance Manager provides coherent clerking. Review clerking arrangement SLA.	Governors Parish Priest Trust Leaders Local Governors Trust Leaders School Leaders Trust Leaders

Operations	Trust holds a LGB Briefing for all Governors explaining the role of an LGB in STOC.	Trust Leaders
Operations	Ensure all LGB member have enhanced DBS.	Trust Leaders
		School Leaders
Operations	Collect records of any LGB Skills Audits.	Trust Leaders
		School Leaders
Operations	Collect records of training completed including KCSIE.	Trust Leaders
		School Leaders
	Post Conversion	
Operations	Inaugural LGB meeting(s) are attended by the	Trust Leaders
	Governance Manager (or equivalent) and at least 3 appropriate central leaders.	School Leaders
	appropriate central leaders.	Local Governors
Operations	The local Governing Body Chair is appointed and adds to their diary mandatory Central Chair Briefings	Local Governors
Operations	The CIO or equivalent provides for LGB training on the following; a) Mandatory use of STOC Email Addresses. b) How to access the STOC Governance Portal.	Trust Leaders
Opensticus	The Governance Manager (or equivalent) provides for	Trust Leaders
Operations	- , , , , , , , , , , , , , , , , , , ,	
Operations	LGB training schedule and attendance expectations. D) HR Onboarding	
Area	LGB training schedule and attendance expectations.	Who is responsible for this?
	LGB training schedule and attendance expectations. D) HR Onboarding	responsible for
	D) HR Onboarding Who this will involve and what it may look like.	responsible for
Area	LGB training schedule and attendance expectations. D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion	responsible for this?
Area Operations	LGB training schedule and attendance expectations. D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed.	responsible for this? School Leaders
Area Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial	responsible for this? School Leaders School Leaders
Area Operations Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial contracts.	responsible for this? School Leaders School Leaders School Leaders
Area Operations Operations Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial contracts. Establishment list provided.	responsible for this? School Leaders School Leaders School Leaders School Leaders
Area Operations Operations Operations Operations Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial contracts. Establishment list provided. Staffing structure provided on an organisational chart.	responsible for this? School Leaders School Leaders School Leaders School Leaders School Leaders
Area Operations Operations Operations Operations Operations Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial contracts. Establishment list provided. Staffing structure provided on an organisational chart. Job descriptions provided for all staff.	responsible for this? School Leaders School Leaders School Leaders School Leaders School Leaders School Leaders
Area Operations Operations Operations Operations Operations Operations Operations Operations Operations	D) HR Onboarding Who this will involve and what it may look like. Pre-Conversion TUPE documents provided regarding LGB employed. TUPE documents provided regarding LA employed. TUPE documents provided regarding commercial contracts. Establishment list provided. Staffing structure provided on an organisational chart. Job descriptions provided for all staff. Details of staff insurance policy. Details of any employees that are employed in a novel	responsible for this? School Leaders School Leaders

Operations	Details of pension schemes non-teaching staff.	School Leaders
Operations	LGPS % contribution.	School Leaders
Operations	Details of known staff who have opted out of pension scheme.	School Leaders
Operations	Details of ER cases: competency (last 24 months).	School Leaders
Operations	Details of ER cases; other disciplinary (last 24 Months).	School Leaders
Operations	Absence records for the last 2 years.	School Leaders
Operations	Details of ongoing absence cases.	School Leaders
Operations	Details of any contextual employee related issues.	School Leaders
Operations	LADO referrals over the past 5 years.	School Leaders
Operations	List of policies provided with full copies of current versions.	School Leaders
Operations	Details of HR advice provider provided.	School Leaders
	Post Conversion	
Operations	Provide schools with STOC points of contact and HR protocols.	Trust Leaders
Operations	Ensure staff who wish to opt out of pension scheme re-opt out.	School Leaders
Operations	Deal with any open HR cases.	Trust Leaders
Operations	Deal with any open absence cases.	Trust Leaders
Operations	Ensure Trust policies are adopted.	School Leaders
Operations	Ensure full HR induction has been completed.	Trust Leaders
	E) Estates, Health and Safety Onboarding	1
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	
Operations	Obtain latest asbestos survey.	Trust Leaders
		School Leaders
Operations	Obtain asbestos management plan (AMP) with annual review.	Trust Leaders
	Teview.	School Leaders
Operations	Obtain contractor Asbestos survey review sheet.	Trust Leaders
Operations	o beam contractor habestes survey review sheet.	doe zeadero

Operations	Obtain Fire Risk Assessment with annual review	Trust Leaders
	document.	School Leaders
Operations	Obtain Fire extinguishers annual check by contractors.	Trust Leaders
		School Leaders
Operations	Obtain school condition survey (and completed by	Trust Leaders
	whom LA/Diocese/STOCCAT).	School Leaders
Operations	Obtain maps of the school site and perimeter.	Trust Leaders
		School Leaders
Operations	Obtain information regarding PE/Gym equipment	Trust Leaders
	(annual inspection internal and external. Including fitness suite).	School Leaders
Operations	Obtain information regarding passenger lifts (annual	Trust Leaders
	inspection).	School Leaders
Operations	Obtain information regarding hoists and change beds	Trust Leaders
	(6 monthly inspection).	School Leaders
Operations	Obtain Display Energy Certificate (DEC).	Trust Leaders
		School Leaders
Operations	Obtain information regarding a Glazing Audit (approx.	Trust Leaders
	10 year).	School Leaders
Operations	Obtain information regarding roller shutter systems	Trust Leaders
	and automatic gates (annual inspection).	School Leaders
Operations	Obtain information regarding tree surveys (1-3 years	Trust Leaders
	on inspection or on competent person advice).	School Leaders
Operations	Obtain information regarding external play equipment	Trust Leaders
	(mainly primary schools).	School Leaders
Operations	Obtain information regarding movable walls	Trust Leaders
	inspections (annual inspection).	School Leaders
Operations	Obtain 5 Year Fixed wire and electrical testing	Trust Leaders
	certificates (unless advised it should be completed more frequently).	School Leaders
0	Obtain information and Province III & P	T
Operations	Obtain information regarding portable Appliance Testing (PAT) (12 – 24 monthly on risk/advice of	Trust Leaders
	competent person).	School Leaders
Operations	Obtain information regarding Fire Alarm and smoke	Trust Leaders
	detection systems (6 monthly inspection).	School Leaders

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Operations	Obtain information regarding air conditioning systems	Trust Leaders
	and air handling units (annual inspection)	School Leaders

Operations	Obtain information regarding radioactive sources leak	Trust Leaders
	tests (annual) (Science) Secondary school.	School Leaders
Operations	Obtain information regarding pressure vessels	Trust Leaders
	(Science and Food Tec) Secondary school.	School Leaders
Operations	Obtain information regarding Fume Cupboard	Trust Leaders
	inspection (Science) Secondary school.	School Leaders
Operations	Obtain information regarding DT Workshop	Trust Leaders
	equipment inspection and emergency stop inspection (annual) Secondary school.	School Leaders
Operations	PFI Equipment responsibility clarification.	Trust Leaders
		School Leaders
Operations	Obtain information regarding Kiln inspection (ART)	Trust Leaders
	school (annual inspection).	School Leaders
Operations	Obtain information regarding Drama Stage lighting	Trust Leaders
	and rigging (3 yearly).	School Leaders
Operations	Obtain information regarding Theatre seating	Trust Leaders
	(movable) annual inspection.	School Leaders
Operations	Obtain information regarding swimming pool plant,	Trust Leaders
	equipment and lighting (as per standard operating procedures).	School Leaders
Operations	Obtain information regarding PE equipment	Trust Leaders
	inspection.	School Leaders
Operations	Obtain information regarding the Gas provider.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the Electric provider.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the Grounds	Trust Leaders
	Maintenance.	School Leaders
Operations	Obtain information regarding the Heating.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the Air conditioning.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the Fire risk.	Trust Leaders
		School Leaders

		School Leaders
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Operations	Obtain information regarding the H&S Policy and links	Trust Leaders
	to other H&S policies.	School Leaders
Operations	Obtain information regarding the Staff induction	Trust Leaders
	checklist.	School Leaders
Operations	Obtain information regarding the Staff Handbook (not	Trust Leaders
	statutory but recommended).	School Leaders
Operations	Obtain information regarding the process for	Trust Leaders
	reporting H&S concerns (staff, Governors, Trust).	School Leaders
Operations	Obtain information regarding the Fire evacuation	Trust Leaders
	plans.	School Leaders
Operations	Obtain information regarding the Fire logbook –	Trust Leaders
	weekly / monthly checks (means of escape, emergency lighting, extinguishers, call points, flick test)	School Leaders
Operations	Obtain information regarding the Fire drill records.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the Copies of Personal	Trust Leaders
	Emergency Evacuation (PEEP).	School Leaders
Operations	Obtain information regarding the weekly flushing of	Trust Leaders
	infrequently used water outlets.	School Leaders
Operations	Obtain information regarding the demonstration of	Trust Leaders
	internal /external risk checks and observation.	School Leaders
Operations	Obtain information regarding the ladder register and	Trust Leaders
	formal checks (6 monthly internal inspection).	School Leaders
Operations	Obtain information regarding the COSHH register for	Trust Leaders
	the caretaker, kitchen and science/DT departments.	School Leaders
Operations	Obtain information regarding the material safety data	Trust Leaders
	sheets held for each department.	School Leaders
Operations	Obtain information regarding the COSHH	Trust Leaders
	assessments.	School Leaders
Operations	Obtain information regarding the First aid needs	Trust Leaders
	assessment.	School Leaders
Operations	Obtain information regarding the Records of Defibrillator and first aid box checks.	Trust Leaders

		School Leaders
Operations	Obtain information regarding the Lockdown procedure.	Trust Leaders
	P	School Leaders
Operations	Obtain information regarding the Record of lockdown	Trust Leaders
	drills (highly recommended).	School Leaders
Operations	Obtain information regarding the Records of DSE self-	Trust Leaders
	assessment or full assessment.	School Leaders
Operations	Obtain information regarding Driver license checks.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the maintenance	Trust Leaders
	records for the vehicle.	School Leaders
Operations	Obtain information regarding the list of authorised	Trust Leaders
	drivers.	School Leaders
Operations	Obtain information regarding the Pre-use checklist.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the log book.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the school H&S training	Trust Leaders
	matrix including; for example:	School Leaders
	First aidWork at height	
	- Risk assessment	
	- DATA training for DT Teachers	
	 NEAD training for Art training 	
	 CLEPSS training for Science trainers 	
	- EVC	
	Manual handlingCOSHH awareness and risk assessment	
	- Fire safety including any specific e.g.	
	EVACCHAIR	
	- Caretaker	
	- Fire warden	
	- Managing stress	
Operations	Obtain information regarding the premises risk	Trust Leaders
	assessments, including; - Activity risk assessments	School Leaders
	- Curriculum risk assessments	
	- Expectant mother	
	- DSE	
	- Lone work	
	- First aid needs	
	- Manual handling	

	- Work at height	
Operations	Obtain information regarding reporting procedures	Trust Leaders
	for school (for reporting, investigation and RIDDOR reporting).	School Leaders
Operations	Obtain information regarding the Accident reporting	Trust Leaders
	form and minor injury log in primary schools.	School Leaders
Operations	Obtain information regarding the details of any	Trust Leaders
	reportable accidents in the last 12 months (Copies of the RIDDORs).	School Leaders
Operations	Obtain information regarding EVC details.	Trust Leaders
		School Leaders
Operations	Obtain information regarding the process for	Trust Leaders
	approving visits.	School Leaders
	Post Conversion	
Operations	Commence regular HSE meetings according to	Trust Leaders
	categorisation.	School Leaders
F) Information (Digital, IT, Data and Communications) Onboa	rding
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	<u> </u>
Information	The local DPO has GDPR system and process	Trust Leaders.
	induction.	School Leaders.
Information	A cyber security audit is completed and action plan commissioned.	Trust Information Team.
		School Technical Team.
Information		_
	The Headteacher is briefed on email changes and	Trust Leaders.
	The Headteacher is briefed on email changes and background checks are completed.	Trust Leaders. School Leaders.
Information		
Information Information	background checks are completed. MIS Migration is timetabled and implementation plan	School Leaders.
	background checks are completed. MIS Migration is timetabled and implementation plan shared with the Headteacher. Roll over to Trust Level Contracts are timetabled. A Digital Safeguarding Audit is carried our and the	School Leaders. Trust Leaders.
Information	background checks are completed. MIS Migration is timetabled and implementation plan shared with the Headteacher. Roll over to Trust Level Contracts are timetabled.	School Leaders. Trust Leaders. Trust Leaders.
Information	background checks are completed. MIS Migration is timetabled and implementation plan shared with the Headteacher. Roll over to Trust Level Contracts are timetabled. A Digital Safeguarding Audit is carried our and the Headteacher briefed on any Digital Safeguarding	School Leaders. Trust Leaders. Trust Leaders. Trust Leaders.

Information	All devices logged on Trust Asset Management	Trust Leaders.
	System.	School Leaders.
Information	Full license review carried out and if required, move	Trust Leaders.
	to Office 365 timetabled.	School Leaders.
Information	IT budget, request and approval process explained to	Trust Leaders.
	all parties.	School Leaders.
Information	Trust Website Developer informed of new website requirement.	Trust Leaders.
Information	School website designed identified.	School Leaders.
Information	New website built.	School Leaders.
	Post Conversion	
Information	Trust ICO Registration Complete and School ICO	Trust Leaders.
	registration removed.	School Leaders.
Information	Staff GDPR Training Completed.	Trust Leaders.
		School Leaders.
Information	Data Asset Register, Data Sharing Register and Data Retention Schedule completed.	School Leaders.
Information	Cyber Recovery Plan Completed.	School Leaders.
Information	Cyber Recovery Leader Training and Staff Cyber	Trust Leaders.
	Security training completed.	School Leaders.
Information	Cyber Alarm Registration completed and RPA Cover conditions met.	School Leaders.
Information	School Leaders added to relevant distribution groups.	Trust Leaders.
Information	Migration to STOCCAT email complete for all staff, pupils and governors. AllStaff email group created.	Trust Leaders.
Information	Email Addresses updated on all relevant platforms.	Trust Leaders.
		School Leaders.
Information	MIS implemented.	Trust Leaders.
		School Leaders.
Information	Local Governors issued with STOCCAT email addresses.	Trust Leaders.
Information	Trust Level Information Contracts aligned.	Trust Leaders.

Information	Governors, Headteacher, DSL and all staff Digital	Trust Leaders.
	Safeguarding training completed.	School Leaders.
Information	Governor and SLT Digital Safeguarding Lead assigned.	School Leaders.
Information	Process for documenting monitoring and filtering decisions embedded.	School Leaders.
Information	Technical IT Handover completed (where appropriate)	Trust Leaders.
	and Trust Helpdesk implemented.	School Leaders.
Information	Infrastructure requirement plan produced, approved and implemented.	Trust Leaders.
Information	Move to cloud timetabled and DPIA completed.	Trust Leaders
Information	Move to cloud implemented.	Trust Leaders
Information	Office 365 A3 Licenses purchased or consolidated.	Trust Leaders
Information	Addition to joint tenancy timetables and implemented.	Trust Leaders
Information	New website launched and DNS Records updated.	Trust Leaders
Information	Full website compliance check carried out.	Trust Leaders
Information	GIAS records updated.	Trust Leaders
Information	IT Budget Lines moved centrally.	Trust Leaders
Information	Identification and implementation of school level	Trust Leaders
	training in Trust IT systems.	School Leaders
	G) Performance Onboarding	
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	
Performance	Familiarisation visit by function lead to arrange access	Trust Leaders
	 OFSTED and CSI inspection reports Statutory data, including IDSR Leadership and staffing structures School self-evaluation documentation School Improvement Plan External review documentation from the last 2 years Website audit, including curriculum plans and key policies 	School Leaders
Performance	School Leaders introduced to the STOC School Improvement Evaluation Handbook.	Trust Leaders

		School Leaders
Performance	School Leaders introduced to the STOC School	Trust Leaders
	Improvement offer.	School Leaders
	Post Conversion	
Performance	Completion of aligned documentation in the STOC school improvement Evaluation Handbook.	School Leaders
Performance	Annual standards review meeting takes place.	Trust Leaders
		School Leaders
Performance	Dates in line with STOC School Improvement	Trust Leaders
	Programme have been set.	School Leaders
Performance	A commitment to the STOC school improvement offer schedule has been made.	School Leaders
	H) Operational Administration Onboarding	
Area	Onboarding Tasks to be Completed	Who is responsible for this?
	Pre-Conversion	<u> </u>
Operations	Obtain details of catering contract (commercial) or	Trust Leaders
	SLA with the LA.	School Leaders
Operations	Obtain details of caretaking and cleaning	Trust Leaders
	arrangements and whether TUPE of staff needs to be confirmed.	School Leaders
Operations	Obtain details of copiers and contracts such as	Trust Leaders
	whether they are leased / purchased.	School Leaders
Operations	Obtain details of any portable buildings.	Trust Leaders
		School Leaders
Operations	Obtain details of agreement for any portable buildings	Trust Leaders
	that are subject to lease agreements.	School Leaders
Operations	Obtain details of any school bus arrangements with	Trust Leaders
	financial commitments to school	School Leaders
Operations	Obtain details of any leased playing field ownership	Trust Leaders
	together with financial agreements.	School Leaders
Operations	Obtain details of any shared use sports facility.	Trust Leaders
		School Leaders
Operations	Obtain details of any agreed 3 rd party use of sports facilities with contractual agreement.	Trust Leaders

		School Leaders
Operations	Obtain details of Grounds maintenance contract.	Trust Leaders
		School Leaders
Operations	Informal arrangements to use off site facilities.	Trust Leaders
		School Leaders
Operations	Obtain details of school uniform providers.	Trust Leaders
		School Leaders
Operations	Obtain details of any stock holding agreement with	Trust Leaders
	appointed supplier.	School Leaders
Operations	Obtain details of any grants from the Lottery.	Trust Leaders
		School Leaders
Operations	Obtain details of any grants from Sports England.	Trust Leaders
		School Leaders
Operations	Obtain details of any grants from the FA.	Trust Leaders
		School Leaders
Operations	Obtain details of any bids submitted that are awaiting	Trust Leaders
	outcome.	School Leaders
Operations	Vehicle Details.	Trust Leaders
		School Leaders
Operations	Ownership of vehicle(s).	Trust Leaders
		School Leaders
Operations	Lease agreement if necessary.	Trust Leaders
		School Leaders
Operations	Insurance policy for vehicle(s).	Trust Leaders
		School Leaders
Operations	Details of training including records of license	Trust Leaders
	eligibility for Mini bus.	School Leaders
	Post Conversion	
Operations	SLA Catering, when appropriate give notice or confirm notice and consider TUPE.	Trust Leaders
Operations	SLA Caretaking and Cleaning; give notice or confirm notice and consider TUPE.	Trust Leaders

1. Headteachers email admin@stoccat.org.uk with School Lead details for all Functions
2. Cross Function Meetings are scheduled and take place
3. Trust Function Leads works with School Leaders to complete pre-conversion onboarding checklists simultaneously as seen below:
•
3a. Finance and Procurement Pre-conversion Onboarding Checklist Completed
3b. Governance Pre- Conversion Onboarding Checklist Completed
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3c. HR Pre-Conversion Onboarding Checklist Completed
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3d. Estates, Health and Safety Pre-conversion Onboarding Checklist Completed
20 Information (Digital IT Data and Communication) Dra conversion Chaplist Communication
3e. Information (Digital, IT, Data and Communication) Pre-conversion Checklist Completed
3f. Performance Pre-Conversion Checklist Completed
31. 1 chormanice fre conversion enceklist completed
4. Pre-Conversion Briefing takes place.
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5. School Converts
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5. School Converts 6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below:
6. Trust Function Leads works with School Leaders to complete post conversion onboarding
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below:
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below:
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed
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6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed 6c. HR Post Conversion Onboarding Checklist Completed 6d. Estates, Health and Safety Post Conversion Onboarding Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed 6c. HR Post Conversion Onboarding Checklist Completed 6d. Estates, Health and Safety Post Conversion Onboarding Checklist Completed 6e. Information (Digital, IT, Data and Communication) Post Conversion Checklist Completed 6f. Performance Post Conversion Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed 6c. HR Post Conversion Onboarding Checklist Completed 6d. Estates, Health and Safety Post Conversion Onboarding Checklist Completed 6e. Information (Digital, IT, Data and Communication) Post Conversion Checklist Completed
6. Trust Function Leads works with School Leaders to complete post conversion onboarding checklists simultaneously as seen below: 6a. Finance and Procurement Post Conversion Onboarding Checklist Completed 6b. Governance Post Conversion Onboarding Checklist Completed 6c. HR Post Conversion Onboarding Checklist Completed 6d. Estates, Health and Safety Post Conversion Onboarding Checklist Completed 6e. Information (Digital, IT, Data and Communication) Post Conversion Checklist Completed 6f. Performance Post Conversion Checklist Completed

APPENDICES

All appendices can be found on the 'Join Us' section of the Trust website.